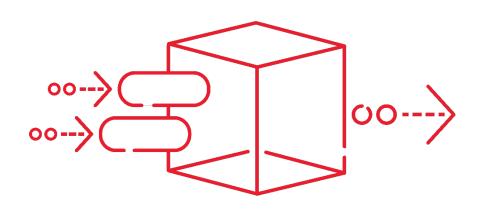


Patrick Pohler

10/16/2018



WHAT IS A PLATFORM?





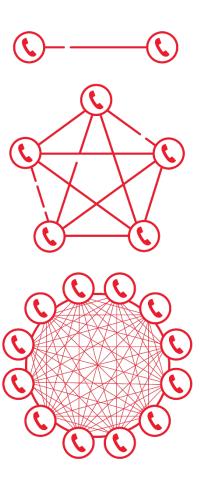
Creates value linearly with owned central assets

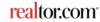
Creates value in facilitating exchanges between producers & consumers



NETWORK EFFECT & PLATFORMS

- The value of a platform comes from network effect
- The more connections, the more valuable the network ¹¹
- What a company owns matters less than what it can connect





PLATFORM?











NETFLIX







Brokerage

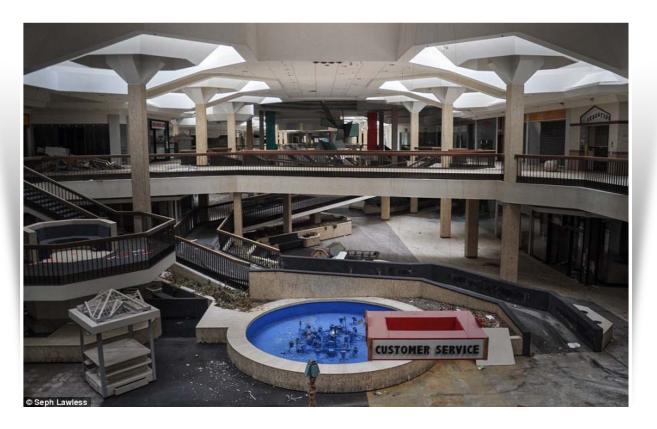
- The listing is owned by the brokerage
- Limited network effect, brokerage only has access to their own inventory

MLS

Create value by facilitating exchanges between brokers

HOW PLATFORMS SUCCEED

PLATFORMS MUST GROW (OR DIE)



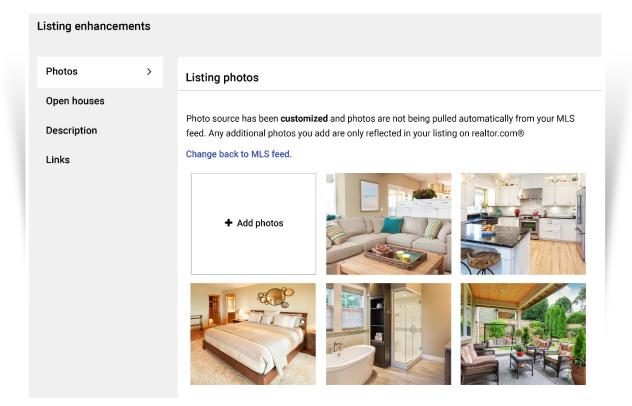


WAYS TO GROW: ACQUISITION



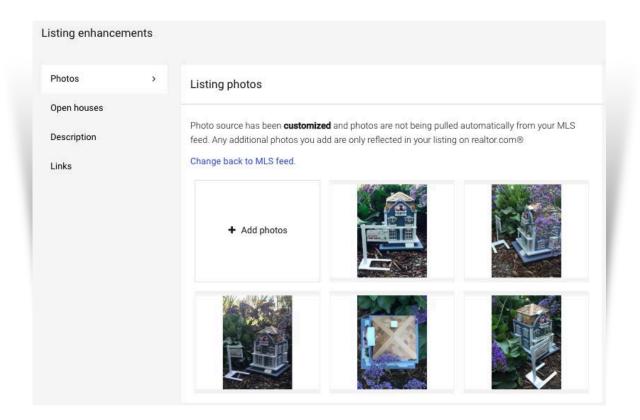


WAYS TO GROW: BUILD EXPERIENCES





WAYS TO GROW: BUILD EXPERIENCES





WAYS TO GROW: OPEN THE PLATFORM



While Facebook focused on creating a robust platform that allowed outside developers to build new applications, Myspace did everything itself.

We tried to create every feature in the world and said, `O.K., we can do it, why should we let a third party do it?'

We should have picked 5 to 10 key features that we totally focused on and let other people innovate on everything else



Chris DeWolfe (co-founder of MySpace)



WAYS TO GROW: **OPENING UP WITH RESO**

- Standards lower the barrier of entry for building networks
- Data Dictionary: solves fragmentation
- RESO Web API: modern transport
- Universal Property ID: data portability & correlation

MORE THAN STANDARDS

- Easy access to test data/test APIs (Austin Board of REALTORS® reference server)
- Treat the platform as a product (documentation, support, tooling)
- Reduce complexity
 - Real Estate is complex, but so is online payments
 - ACH, VAT, merchant accounts PCI all have been abstracted away
- Accept experts/skillsets in other fields outside of real estate tech

KEY TAKEAWAYS



- Platforms succeed by increasing exchanges
- What you can connect is more important than what you own
- Standards & creating open, simple networks
- Work on your core product, allow innovators to create value on your platform



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